

# Financial Summary (3Q FY2022)

1/31/2022



**TOCALO Co., Ltd.**

# Overview of Consolidated Results 3Q FY2022

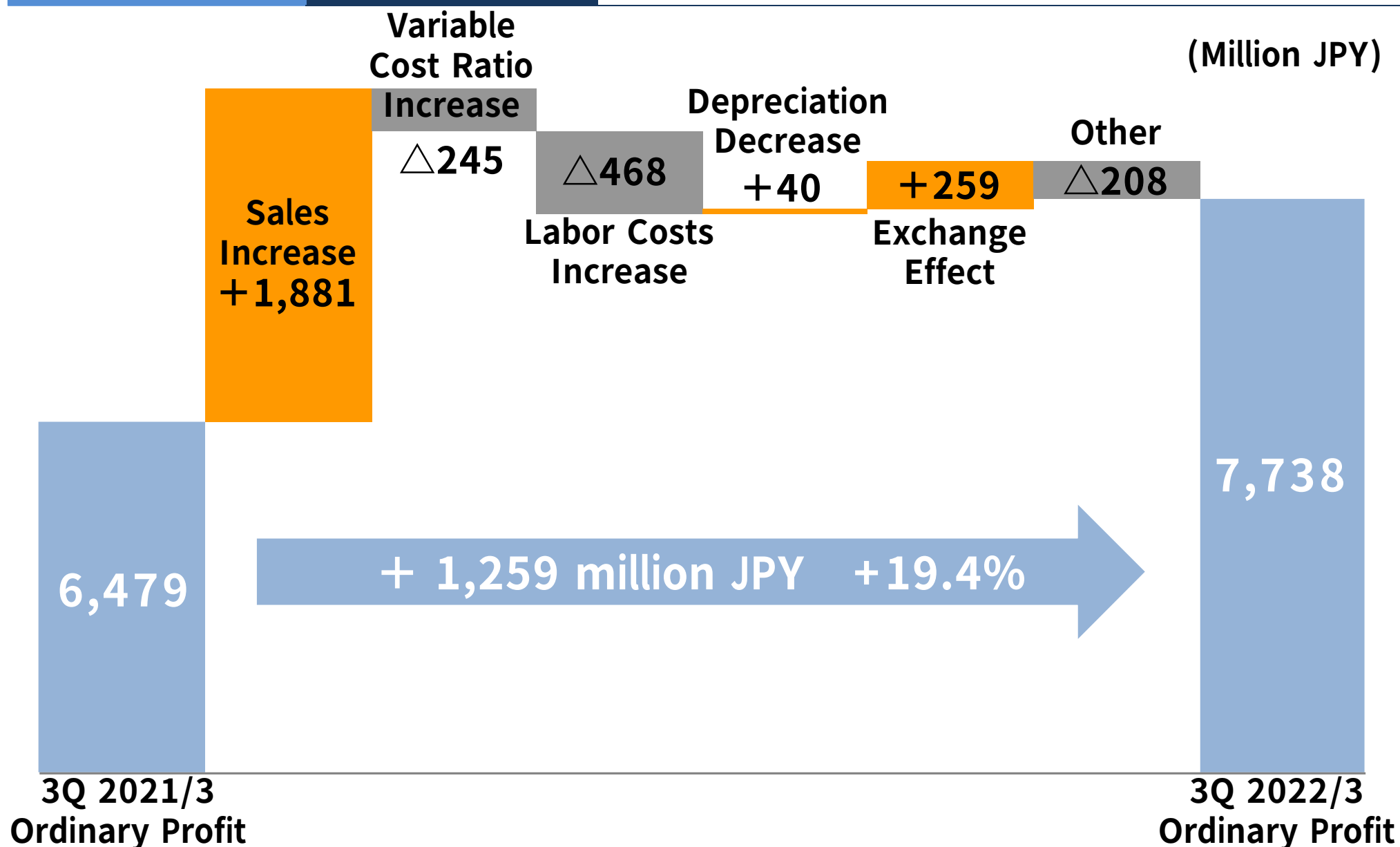


| (Million JPY)                                      | 3Q 2021/3     |               | 3Q 2022/3     |               | Change       |              |
|----------------------------------------------------|---------------|---------------|---------------|---------------|--------------|--------------|
|                                                    | Result        | Ratio         | Result        | Ratio         | Amount       | %            |
| <b>Net Sales</b>                                   | <b>29,279</b> | <b>100.0%</b> | <b>32,227</b> | <b>100.0%</b> | <b>2,947</b> | <b>10.1%</b> |
| Thermal Spray                                      | 22,703        | 77.5%         | 24,322        | 75.5%         | 1,619        | 7.1%         |
| Semicon & FPD                                      | 13,540        | 46.2%         | 14,979        | 46.5%         | 1,439        | 10.6%        |
| Industrial Parts                                   | 3,134         | 10.7%         | 2,758         | 8.6%          | △ 375        | -12.0%       |
| Iron & Steel                                       | 2,390         | 8.2%          | 2,547         | 7.9%          | 157          | 6.6%         |
| Others                                             | 3,638         | 12.4%         | 4,036         | 12.5%         | 398          | 10.9%        |
| Other Surface Modif.                               | 1,560         | 5.4%          | 1,801         | 5.6%          | 241          | 15.5%        |
| Domestic Sub.                                      | 1,431         | 4.9%          | 1,812         | 5.6%          | 380          | 26.6%        |
| Overseas Sub.                                      | 3,436         | 11.7%         | 4,187         | 13.0%         | 750          | 21.8%        |
| Royalty Income                                     | 148           | 0.5%          | 104           | 0.3%          | △ 43         | -29.5%       |
| <b>Operating Profit</b>                            | <b>6,525</b>  | <b>22.3%</b>  | <b>7,555</b>  | <b>23.4%</b>  | <b>1,030</b> | <b>15.8%</b> |
| <b>Ordinary Profit</b>                             | <b>6,479</b>  | <b>22.1%</b>  | <b>7,738</b>  | <b>24.0%</b>  | <b>1,259</b> | <b>19.4%</b> |
| <b>Net income attributable to owners of parent</b> | <b>4,177</b>  | <b>14.3%</b>  | <b>4,997</b>  | <b>15.5%</b>  | <b>819</b>   | <b>19.6%</b> |

(Note) Effective from the FY2022, the classification of Royalty Income has been changed from non-operating income to net sales, and the figures for the previous years have been reclassified to reflect this change.

# Analysis of Ordinary P/L Change

TOCALO



# Segment Information



| (Million JPY)               |               |              |               |              | Change       |              |              |               |
|-----------------------------|---------------|--------------|---------------|--------------|--------------|--------------|--------------|---------------|
|                             | 3Q 2021/3     |              | 3Q 2022/3     |              | Net Sales    |              | Segment P/L  |               |
|                             | Net Sales     | P/L          | Net Sales     | P/L          | Amount       | Ratio        | Amount       | Ratio         |
| <b>Thermal Spray TOCALO</b> | <b>22,703</b> | <b>5,252</b> | <b>24,322</b> | <b>5,964</b> | <b>1,619</b> | <b>7.1%</b>  | <b>712</b>   | <b>13.6%</b>  |
| <b>Domestic Sub.</b>        | <b>1,431</b>  | <b>262</b>   | <b>1,812</b>  | <b>352</b>   | <b>380</b>   | <b>26.6%</b> | <b>89</b>    | <b>34.1%</b>  |
| <b>Overseas Sub.</b>        | <b>3,436</b>  | <b>946</b>   | <b>4,187</b>  | <b>1,134</b> | <b>750</b>   | <b>21.8%</b> | <b>187</b>   | <b>19.8%</b>  |
| <b>Other Surface Modif.</b> | <b>1,560</b>  | <b>96</b>    | <b>1,801</b>  | <b>331</b>   | <b>241</b>   | <b>15.5%</b> | <b>234</b>   | <b>243.4%</b> |
| <b>Total</b>                | <b>29,131</b> | <b>6,558</b> | <b>32,123</b> | <b>7,782</b> | <b>2,991</b> | <b>10.3%</b> | <b>1,224</b> | <b>18.7%</b>  |

(Note) Royalty Income is not included in the Segment Net Sales. Segment P/L is adjusted with Ordinary Profit in the consolidated statements of income.

# Consolidated Forecast FY2022



| (Million JPY)                                      | FY 2021       |               | FY 2022       |               | Change       |              |
|----------------------------------------------------|---------------|---------------|---------------|---------------|--------------|--------------|
|                                                    | Result        | Ratio         | Forecast      | Ratio         | Amount       | Ratio        |
| <b>Net Sales</b>                                   | <b>39,294</b> | <b>100.0%</b> | <b>42,500</b> | <b>100.0%</b> | <b>3,205</b> | <b>8.2%</b>  |
| Thermal Spray                                      | 30,141        | 76.7%         | 31,830        | 74.9%         | 1,688        | 5.6%         |
| Semicon & FPD                                      | 18,176        | 46.3%         | 20,000        | 47.1%         | 1,823        | 10.0%        |
| Industrial Parts                                   | 3,965         | 10.1%         | 3,780         | 8.9%          | △ 185        | -4.7%        |
| Iron & Steel                                       | 3,166         | 8.1%          | 3,280         | 7.7%          | 113          | 3.6%         |
| Others                                             | 4,832         | 12.2%         | 4,770         | 11.2%         | △ 62         | -1.3%        |
| Other Surface Modif.                               | 2,112         | 5.4%          | 2,460         | 5.7%          | 347          | 16.4%        |
| Domestic Sub.                                      | 2,018         | 5.1%          | 2,450         | 5.8%          | 431          | 21.4%        |
| Overseas Sub.                                      | 4,800         | 12.2%         | 5,600         | 13.2%         | 799          | 16.6%        |
| Royalty Income                                     | 221           | 0.6%          | 160           | 0.4%          | △ 61         | -27.7%       |
| <b>Operating Profit</b>                            | <b>8,890</b>  | <b>22.6%</b>  | <b>10,100</b> | <b>23.8%</b>  | <b>1,209</b> | <b>13.6%</b> |
| <b>Ordinary Profit</b>                             | <b>8,914</b>  | <b>22.7%</b>  | <b>10,200</b> | <b>24.0%</b>  | <b>1,285</b> | <b>14.4%</b> |
| <b>Net income attributable to owners of parent</b> | <b>5,463</b>  | <b>13.9%</b>  | <b>6,600</b>  | <b>15.5%</b>  | <b>1,136</b> | <b>20.8%</b> |

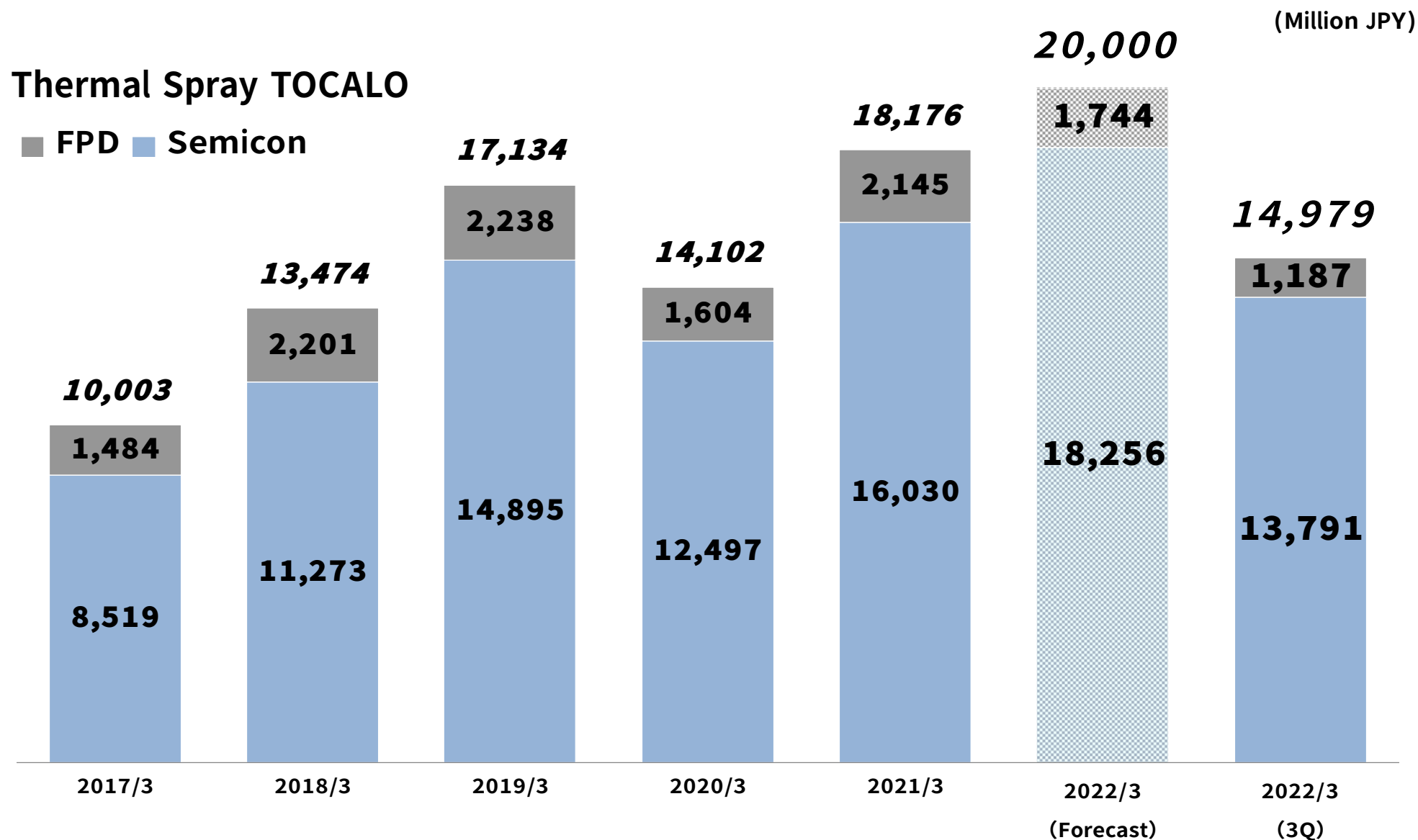
(Note) Effective from the FY2022, the classification of Royalty Income has been changed from non-operating income to net sales, and the figures for the FY2021 have been reclassified to reflect this change.

# 3Q FY2022 Progress Rate



| (Million JPY)                                      | 3Q 2022/3     |               | FY 2022/3     |               | Progress Rate |
|----------------------------------------------------|---------------|---------------|---------------|---------------|---------------|
|                                                    | Result        | Ratio         | Forecast      | Ratio         |               |
| <b>Net Sales</b>                                   | <b>32,227</b> | <b>100.0%</b> | <b>42,500</b> | <b>100.0%</b> | <b>75.8%</b>  |
| Thermal Spray                                      | 24,322        | 75.5%         | 31,830        | 74.9%         | 76.4%         |
| Semicon & FPD                                      | 14,979        | 46.5%         | 20,000        | 47.1%         | 74.9%         |
| Industrial Parts                                   | 2,758         | 8.6%          | 3,780         | 8.9%          | 73.0%         |
| Iron & Steel                                       | 2,547         | 7.9%          | 3,280         | 7.7%          | 77.7%         |
| Others                                             | 4,036         | 12.5%         | 4,770         | 11.2%         | 84.6%         |
| Other Surface Modif.                               | 1,801         | 5.6%          | 2,460         | 5.7%          | 73.2%         |
| Domestic Sub.                                      | 1,812         | 5.6%          | 2,450         | 5.8%          | 74.0%         |
| Overseas Sub.                                      | 4,187         | 13.0%         | 5,600         | 13.2%         | 74.8%         |
| Royalty Income                                     | 104           | 0.3%          | 160           | 0.4%          | 65.3%         |
| <b>Operating Profit</b>                            | <b>7,555</b>  | <b>23.4%</b>  | <b>10,100</b> | <b>23.8%</b>  | <b>74.8%</b>  |
| <b>Ordinary Profit</b>                             | <b>7,738</b>  | <b>24.0%</b>  | <b>10,200</b> | <b>24.0%</b>  | <b>75.9%</b>  |
| <b>Net income attributable to owners of parent</b> | <b>4,997</b>  | <b>15.5%</b>  | <b>6,600</b>  | <b>15.5%</b>  | <b>75.7%</b>  |

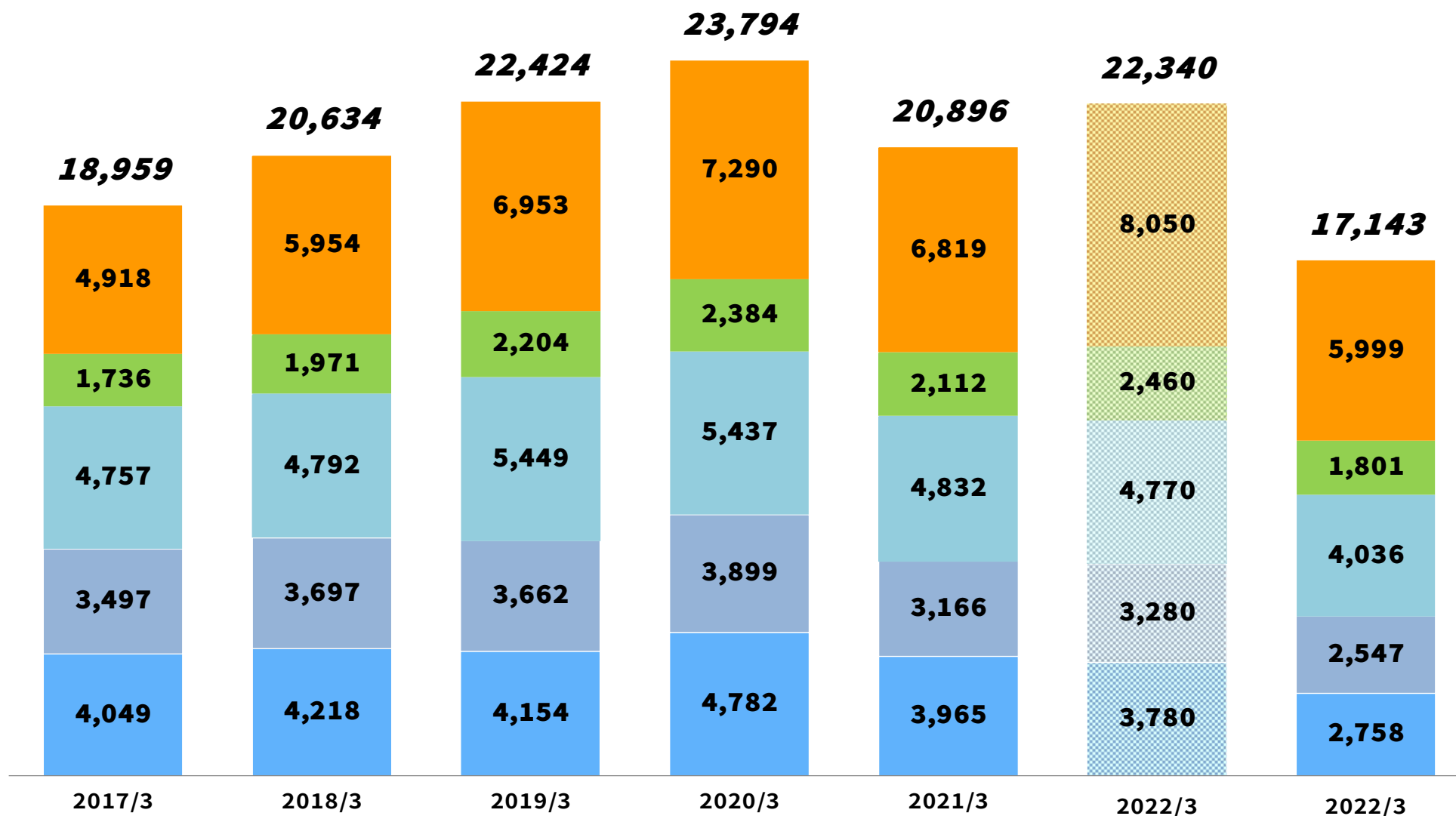
# SC & FPD Net Sales



# Non-SC & FPD Net Sales



Industrial Parts Iron & Steel Others Other Surface Modif. Subsidiary (Million JPY)



(Note) Royalty Income is not included in the Segment Net Sales.

(Forecast)

(3Q)



# Financial Position



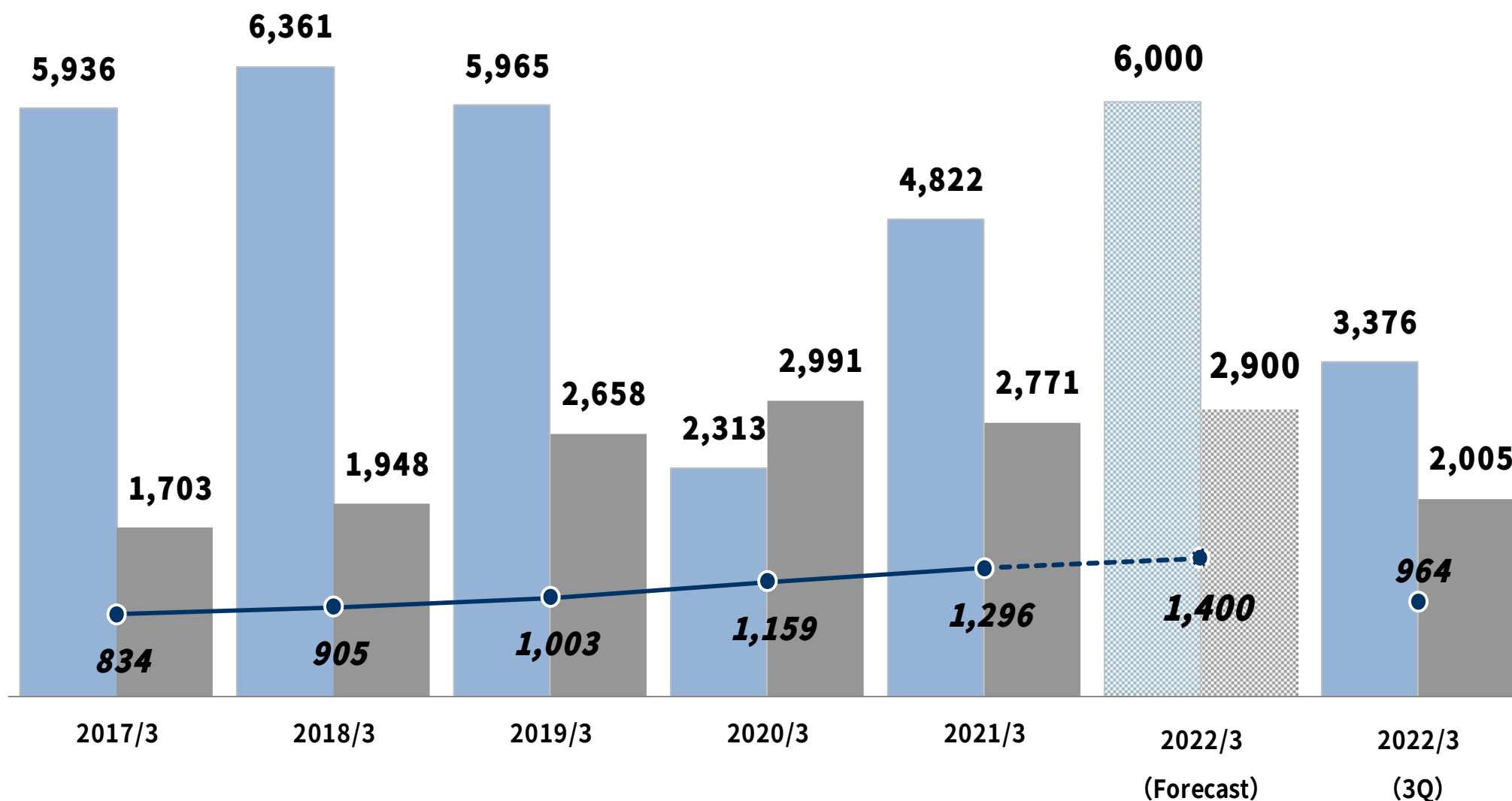
| (Million JPY)         | FY 2021 |        | FY 2022 |
|-----------------------|---------|--------|---------|
|                       | 3Q      | 4Q     | 3Q      |
| Total Assets          | 62,942  | 64,183 | 66,958  |
| Equity                | 42,898  | 44,201 | 47,029  |
| Equity ratio          | 68.2%   | 68.9%  | 70.2%   |
| Interest-bearing debt | 6,536   | 6,031  | 4,661   |

# Capex • Depreciation • R&D Expenses

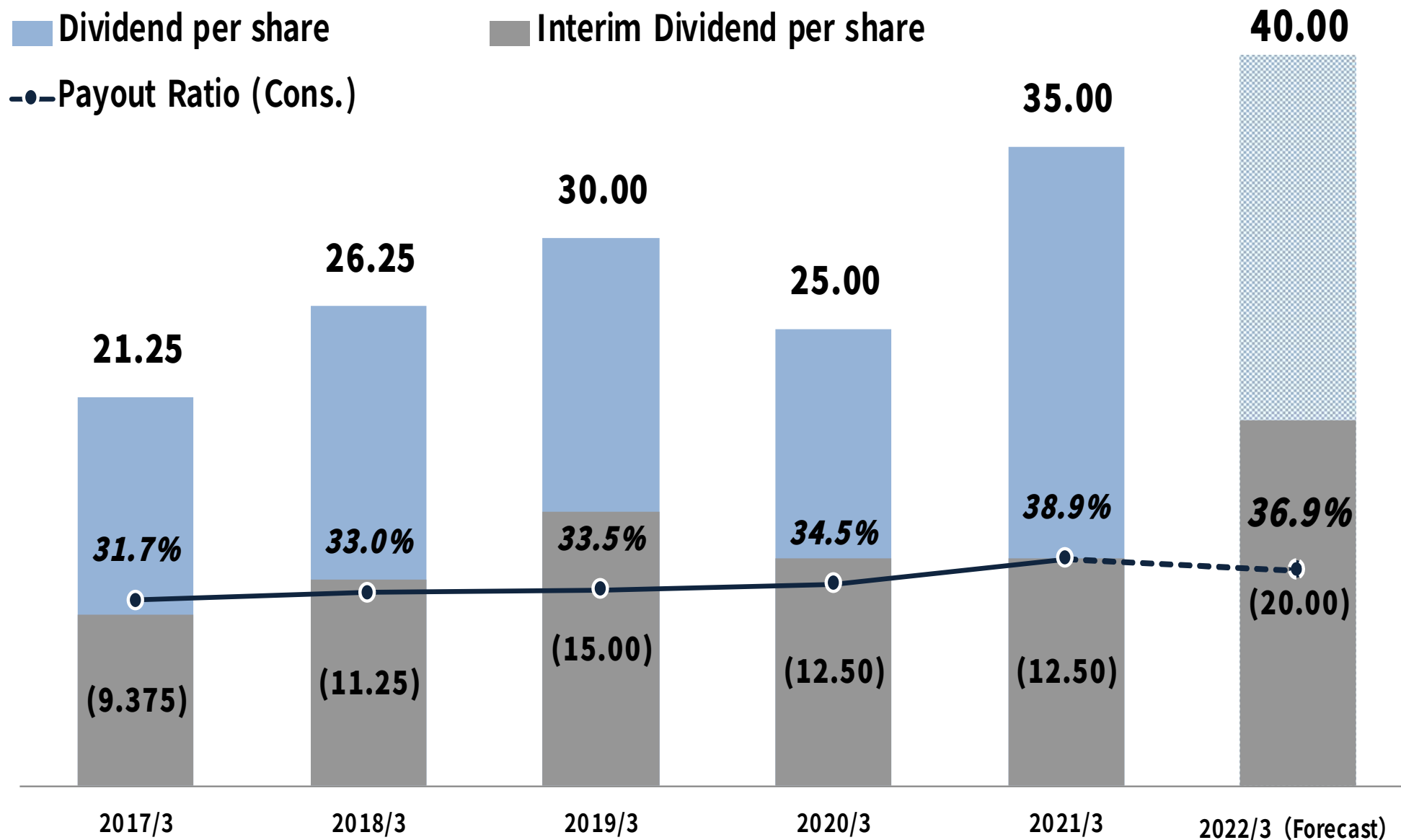


(Million JPY)

Capex    Depreciation    R&D Expenses



# Dividends

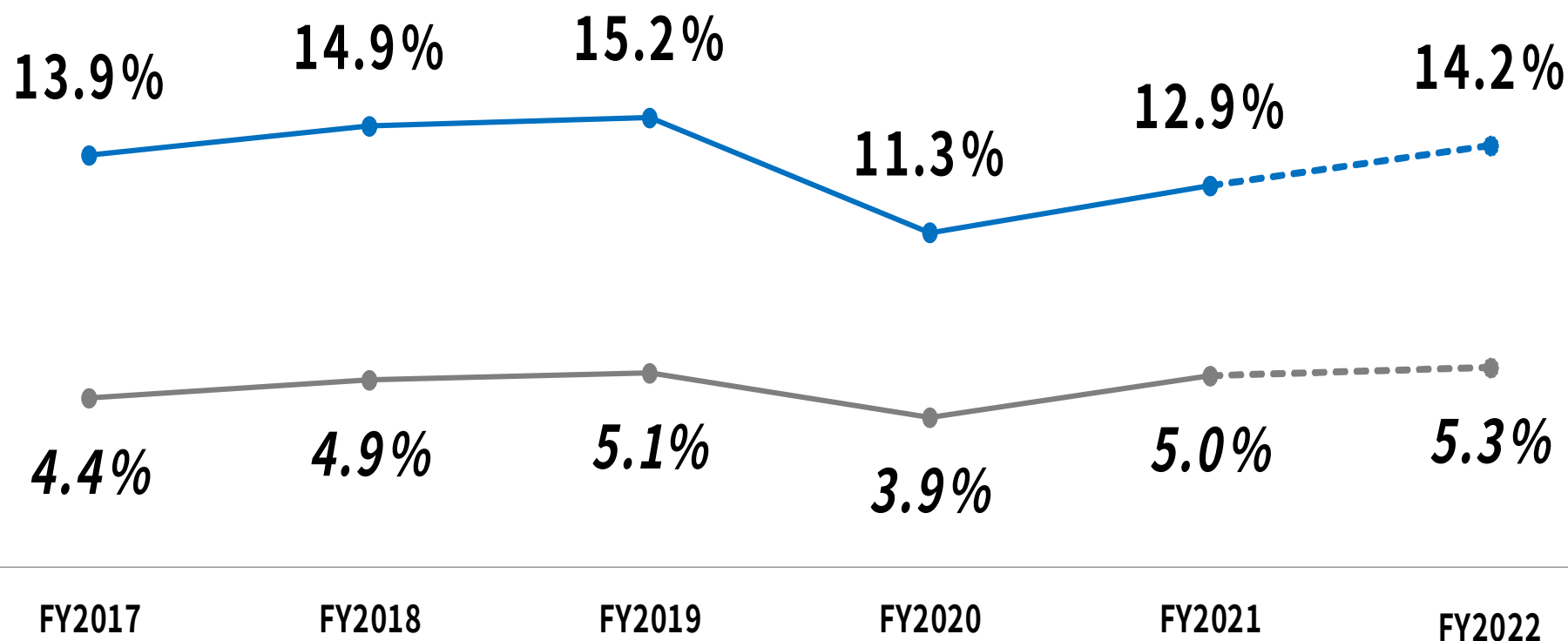


(Note) Dividend per share for the FY2017 has been converted to a figure that takes into account the stock split.

# ROE • Dividend on Equity



• ROE • Dividend on Equity



ROE=Net income attributable to owners of parent/Average Equity during the period

(Forecast)

Dividend on Equity=Dividend per share/Average Net Assets per share during the period

# Financial Highlights



| (Million JPY)                                  | FY 2017<br>Result | FY 2018<br>Result | FY 2019<br>Result | FY 2020<br>Result | FY 2021<br>Result | FY 2022<br>Forecast |
|------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Orders received                                | 29,506            | 36,851            | 38,915            | 38,011            | 39,021            | -                   |
| Backlog of Orders                              | 3,983             | 6,725             | 6,081             | 6,195             | 6,143             | -                   |
| Net Sales                                      | 29,108            | 34,275            | 39,742            | 38,084            | 39,294            | 42,500              |
| Operating Profit                               | 5,783             | 7,270             | 7,905             | 6,727             | 8,890             | 10,100              |
| Ordinary Profit                                | 5,801             | 7,363             | 8,076             | 6,812             | 8,914             | 10,200              |
| Ordinary Profit Ratio                          | 19.9%             | 21.5%             | 20.3%             | 17.9%             | 22.7%             | 24.0%               |
| Net income attributable to<br>owners of parent | 4,070             | 4,836             | 5,441             | 4,404             | 5,463             | 6,600               |
| Earnings Per Share (EPS)                       | 66.95             | 79.56             | 89.51             | 72.45             | 89.86             | 108.54              |
| Total Assets                                   | 44,302            | 52,664            | 57,278            | 61,122            | 64,183            | 69,276              |
| Equity                                         | 30,647            | 34,174            | 37,559            | 40,263            | 44,201            | 48,631              |
| Equity ratio                                   | 69.1%             | 64.9%             | 65.6%             | 65.9%             | 68.9%             | 70.2%               |
| Return on Equity (ROE)                         | 13.9%             | 14.9%             | 15.2%             | 11.3%             | 12.9%             | 14.2%               |
| Return on Asset (ROA)                          | 14.1%             | 15.2%             | 14.7%             | 11.5%             | 14.2%             | 15.3%               |
| Return on Invested Capital (ROIC)              | 12.3%             | 13.6%             | 13.3%             | 9.8%              | 11.9%             | 12.9%               |

ROE=Net income attributable to owners of parent/Average Equity during the period、ROA=Ordinary Profit/Average Total Assets during the period、ROIC=

Operating Profit after tax/Average Invested Capital during the period

Earnings Per Share (EPS) for the FY2017 has been converted to a figure that takes into account the stock split.

Effective from the FY2022, the classification of Royalty Income has been changed from non-operating income to Net Sales.

The financial forecasts and estimates in this Financial Summary are based on information available to the Company at the time of report issuance and certain assumptions judged to be reasonable by the Company, and therefore are not guarantees of future performance. Consequently, actual results may differ substantially from those described in this Financial Summary.

## Contact

**TOCALO Co., LTD**

**Corporate Planning Division**

**TEL: +81-78-303-3433**